



# **Highlights**

#### **CPA Priorities:**

- Essential Services
- Security
- Governance
- Economy
- Strategic **Communications**

### **CPA Intermediate Objectives:**

- Prepare for 30 June transition
- Provide Food Security
- Improve civic participation in governance
- Build financial market structures
- Improve Telecommunications infrastructure

#### **Weekly Highlights:**

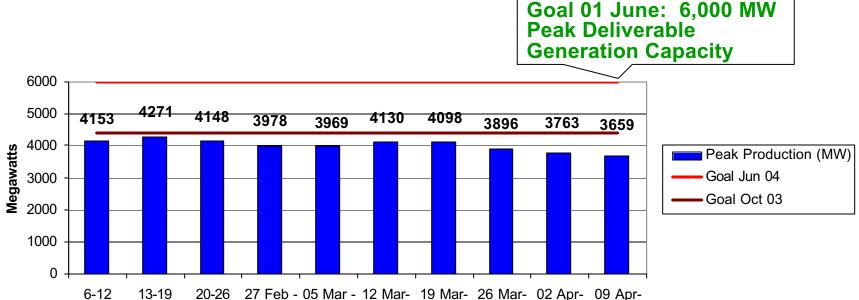
- Dramatic increases in attacks in Baghdad and North Central, likely response to Coalition activities in both Fallujah and the South. Also opportunistic attacks by those who perceive the Coalition as spread too thin
- UN Special Envoy recommendations for a caretaker government during interim period before national elections are welcomed by Coalition
- CPA is working to alleviate impact of security situation on delivery of **Public Distribution System commodities**
- Iraqi Central Statistics Office considering Public Distribution System database as a possible basis for voter registration lists
- New Iraq Dinar (NID) has been stable for the past two months at around 1,425 NID to the US Dollar

# **Electricity Overview**

Feb

Feb

Feb



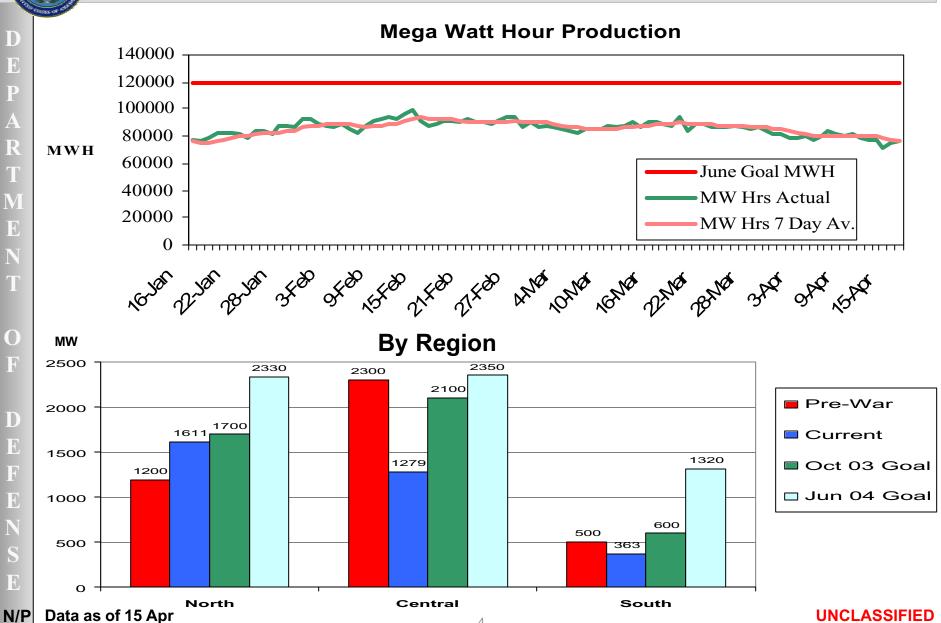
4 Mar 11 Mar 18 Mar 25 Mar 01 Apr 08 Apr 15 Apr

- Ambassador Bremer approved an increase plan in Jan to reach 6,000 MW of peak deliverable capacity and 120,000 MWH of daily production by 01 Jun
- CPA spring maintenance program continues resulting in about 1,919 MW of generation capacity currently offline for scheduled and 405 MW for unscheduled maintenance

Data as of 15 Apr UNCLASSIFIED

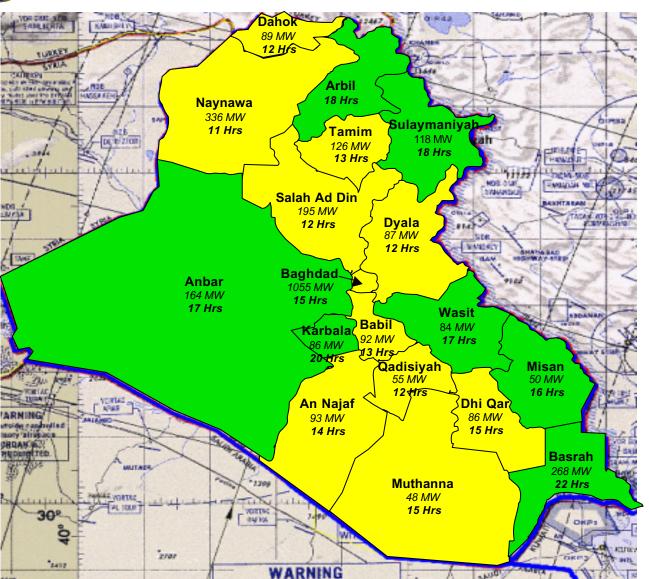


### **Power Production**





# Hours of Power – Week of 08 Apr



# Average Hours of Electricity Available to Governate per Day Over a 7 Day Period

= 8 Hrs = Red



9 to 15 Hrs =Amber



= 16 Hrs = Green



No Report = White



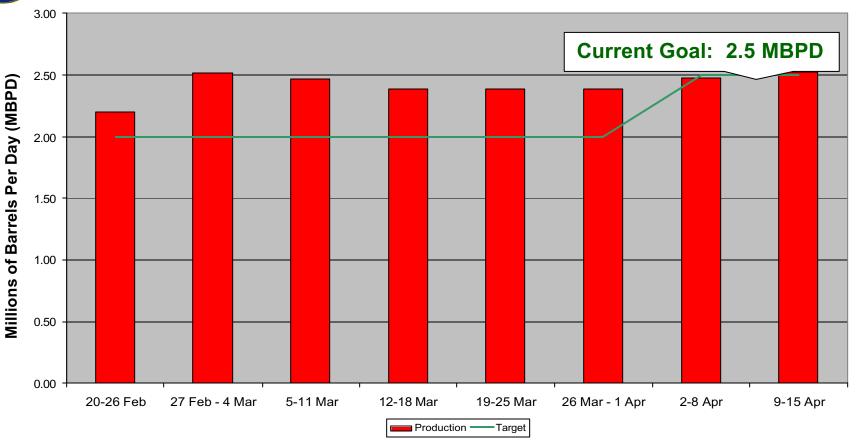
#### Percent Change (7 Day)

Baghdad	-8.6%
Duhok	-1.3%
Naynawa	-6.5%
Tamim	-6.0%
Salah Ad Din	-7.0%
Anbar	-6.1%
Dyala	-10.8%
Babil	-8.1%
Karbala	2.3%
Najaf	4.3%
Qadisiyah	-8.8%
Wasit	-2.6%
Muthanna	-18.6%
Dhi Qar	-16.7%
Misan	-21.3%
Basrah	3.9%

0



### **Crude Oil Production**



Weekly Average of 2.528 MBPD Exceeds Target of 2.5 MBPD

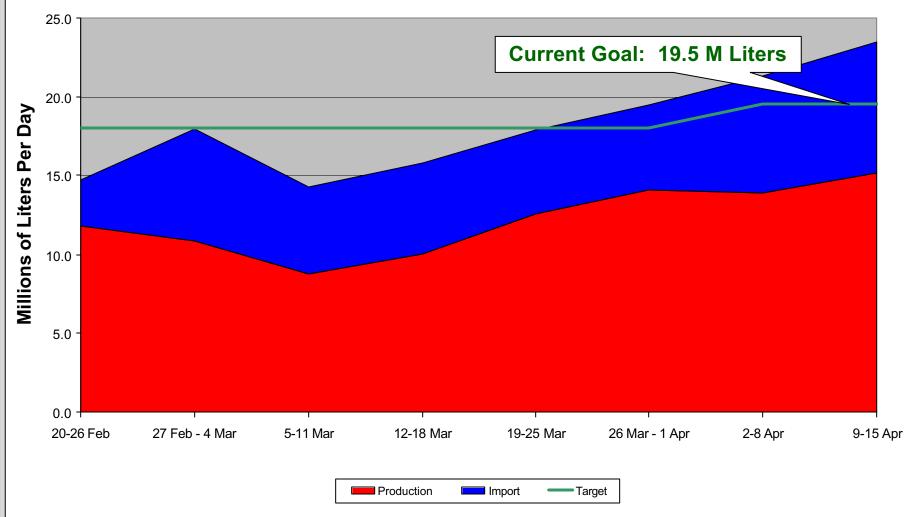
Long Term Target (Dec 04): 2.8 - 3.0 MBPD (Pre-War Capacity)

• Pre-War Peak: 2.5 MBPD in Mar 03

Post-war Peak: 2.564 MBPD on 15 Apr 04



### **Diesel Production**



This week's average production and imports are 121% of goal



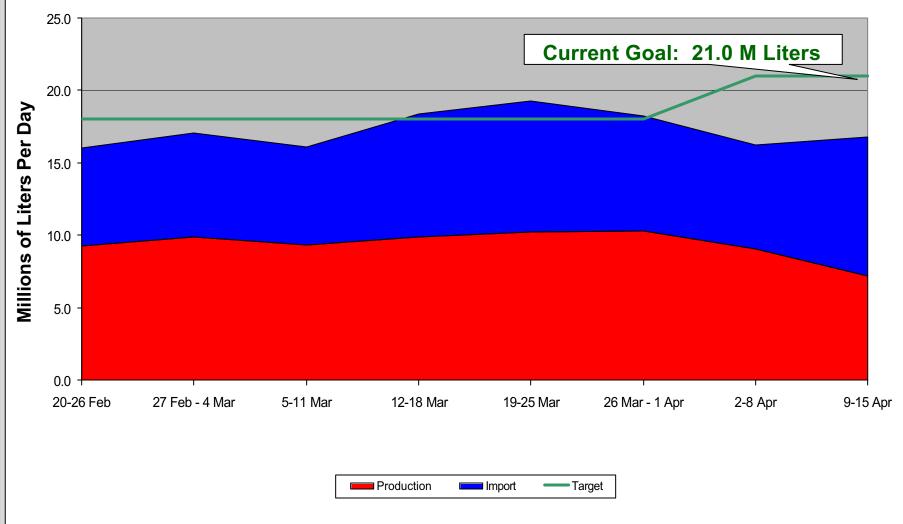
### **Kerosene Production**



This week's average production and imports are 67% of goal



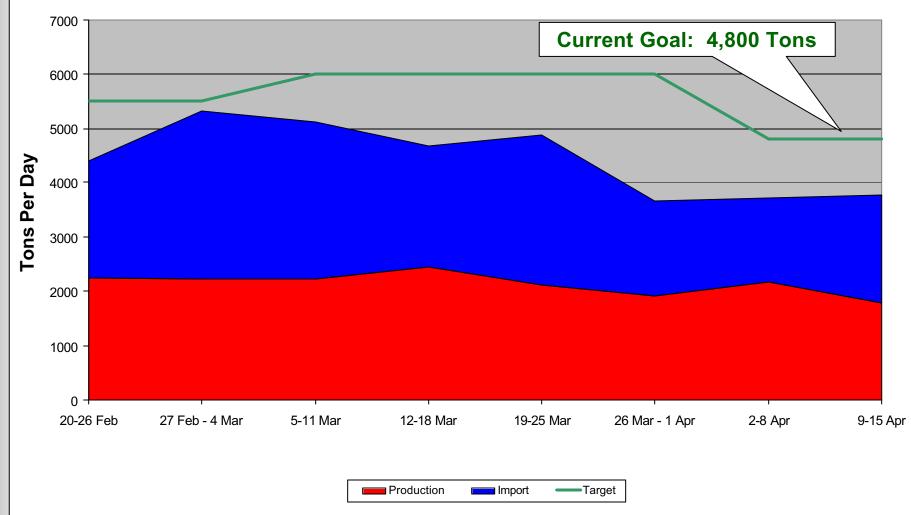
### **Gasoline / Benzene Production**



This week's average production and imports are 80% of goal



# **Liquefied Petroleum Gas Production**



• This week's average production and imports are 79% of goal



# **Essential Services - Higher Education**

- Three governorates in Iraq announced plans to open new colleges based on American models
  - Sulaymaniyah Governorate planning an American University of Iraq, with a concentration in Business Administration, Economics, and Technology
  - A private American-style Liberal Arts University is planned for the city of Erbil
  - University of Dohuk is planning to start a College of Humanities/ Democratic Studies this fall
- The Council of University Presidents issued a statement of Academic Freedom and Responsibilities, which asserts:
  - Rights of free inquiry, expression, thought, and belief on each campus, and forbids any form of political or sectarian coercion or intimidation

CPA Education Objective: Improve Quality and Access to Higher Education Oversee the basic administrative functions of higher education systems; Reform and reconstruct higher education institutions; Reintegrate the higher education institutions in the North with the rest of the country; Reintegrate Iraqi students, scholars, and scientists into the broader intellectual community; Launch a review and reform of the curriculum in all disciplines; Provide access to essential information



### **Essential Services - Education**

- Over 2,300 schools throughout Iraq have been refurbished in the past year
- USAID announced a \$12.6 million, one-year grant to the United Nations Children's Fund (UNICEF) to continue providing support to the Iraqi Ministry of Education. This grant will assist in achieving such goals as:
  - Providing 1,150 schools with access to potable water and fully operational sanitation facilities;
  - Developing and distributing materials and software for the promotion of school health, sanitation, and personal hygiene;
  - Developing, printing and distributing relevant training and teaching materials and providing additional training for teachers, principals and supervisors of the 1,150 schools; and
  - Enrolling 50,000 out-of-school children in accelerated learning programs

#### **CPA Education Objective: Improve Quality and Access to Education**

- Reorganize and staff the Ministry of Education
- · Rehabilitate school buildings and build new schools
- Advance national dialog on curriculum reform
- Continue and expand teacher training

ID N/P

As of 13 Apr

UNCLASSIFIED



### **Essential Services - Health Care**

- Ministry of Health (MoH) assumed full Iraq authority on 28 Mar
- USAID continues primary health care training of trainers program which will reach 2,500 primary health care providers throughout Iraq
- The MOH continues to address pharmaceutical shortages, including:
  - With the assistance of CPA team, facilitated \$5 million purchase of basic medicines, syrups and antibiotics from Iraqi companies
  - Arranged for a \$10 million purchase from international sources to address shortages of critical medicines, representing a two-month supply
- Over 500,000 bed nets, essential to prevent the spread of malaria and leishmaniasis, have been procured for distribution in Iraq
  - Initiative was supported by USAID in collaboration with the World Health Organization and MoH

13

#### **CPA Health Objective: Improve Quality and Access to Health Care**

- · Develop health care organizations, management, and infrastructure
- Train health care professionals
- Pharmaceuticals logistic support
- Secure system
- Public health

N/P

UNCLASSIFIED



### **Essential Services - Water**

- Rehabilitation of the Sweet Water Canal reservoir in Al Basrah Governorate is complete and both halves have been refilled, contributing to the supply of water to more than 1.75 million people in the area
- Apr is peak of flood season (Mar May)
  - Storage levels of hydroelectric dams have been lowered in anticipation of heavy water flow
- Expansion of Sharkh Dijlah water treatment plant is on schedule to be completed in July
  - Will increase potable water to east Baghdad by 45 percent
  - Will benefit 2.5 million people and add an additional 250 million liters per day to the city's water supply

# CPA Water Objective: Provide Water Supply, Sewerage & Municipal Services; Improve Water Resource Management

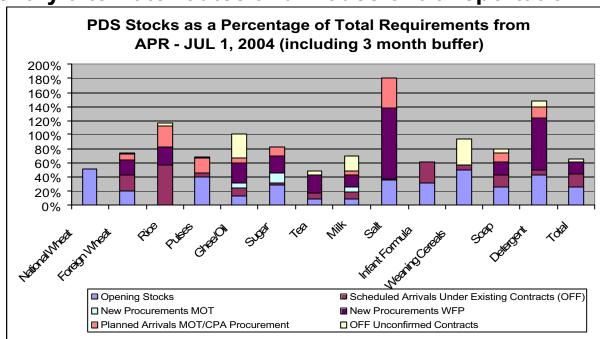
Create viable organization to deliver water/sewerage/municipal services (WSMS) • Expand WSMS to meet national needs • Develop full range of municipal services & inclusive delivery mechanism • Improve Ministry processes in preparation for Iraq's sovereignty • Infrastructure improvements to water resource system • Facilities improvements & capacity building within Ministry





# **Essential Services - Food Security**

- Heightened security issues have delayed delivery of commodities to several warehouses and silos, with the potential of isolated shortages in some areas
  - CPA is working to identify alternate routes and modes of transportation
- Chart shows current stocks and scheduled arrivals for goods that lraqis receive under the Public Distribution System as a % of estimated requirements on hand until 01 Jul
- Having 100% ensures sufficient stock through 01 Jul, plus a three month buffer



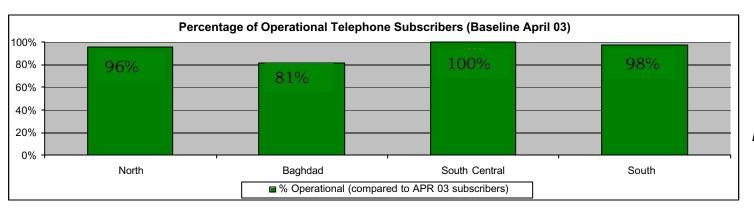
#### CPA Food Security Objective: Provide Food Security for all Iraqis

Enhance capacity of Ministry of Agriculture • Assure supply of inputs • Strengthen research system • Ensure adequate stocks for Public Distribution System (PDS) • Monitor food security • Hand over administration of system in the North • Initiate reform of rations basket • Environmental Initiatives



### **Essential Services – Telecommunications**

- Total number of telephone subscribers is now over 1,064,000
   (321,000 cell phone subscribers) 28 % above active subscribers pre-war
- There are 743,000 active landline telephone subscribers in Iraq (833,000 pre-war) - 2.8 % of population
- The following chart shows percentage of operational landline telephone subscribers compared to the number of active subscribers in Apr 03



Source: CPA
Senior Advisor
to Minister of
Comm. & Iraqi
Telephone &
Postal Company
(ITPC)

#### **CPA Objectives: Reconstruct Communications & Postal Systems**

Build Iraq's first responder network • Establish independent regulatory agency • Upgrade Iraqi Telephone and Postal Company (ITPC) network for interoperability • Build transmission component data network for Iraq, including international gateways • Restructure ITPC and its business operations • Upgrade and modernize postal systems • Upgrade ITPC outside plant for increased subscriber capacity and use



**Essential Services – Transportation** 

Average number of civilian aircraft departures per day for week of

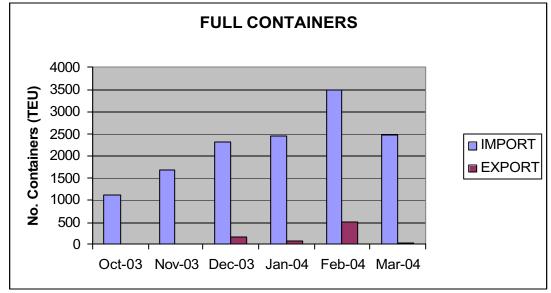
05 - 11 Apr:

Baghdad International Airport (BIAP): 15

- Basrah: 3

- Mosul: 2

 Chart shows # of full containers processed through Umm Qasr Port since Oct 03



 Iraqi Republic Railways has received two more Ukrainian-built mainline locomotives. In total, thirty locomotives are expected

#### **CPA Objectives: Restore Economically Strategic Transportation Infrastructure**

Enable Iraqi civil aviation to prepare for international commercial aviation and cargo service • Enable Iraqi Port Authority to administer a port of call with intermodal capabilities and inland container distribution • Enable Iraqi Republic Railways to provide domestic and international passenger and freight capabilities • Reform civil service at Ministry of Transportation



# **Security - Developments**

- CPA and Iraqi Ministry of Defense official held a briefing on progress with the new Iraqi Air Force
  - The Iraqi Air Force's roles will include the policing of international borders and surveillance of national assets
  - Air capability will also allow Iraq to rapidly deploy its developing Army
- Sections of Highway One and Highway Eight in the Wasit, Babil and Diyata provinces were closed until further notice
  - Heavily targeted by anti-Coalition forces
  - Damaged and considered too dangerous for civilian travel
- Interim Minister of Defense Ali Allawi announced the appointment of the three top generals in the Iraqi Armed Forces during a news conference Sunday afternoon in Baghdad

#### **CPA Objectives: Restore Economically Strategic Transportation Infrastructure**

Enable Iraqi civil aviation to prepare for international commercial aviation and cargo service • Enable Iraqi Port Authority to administer a port of call with intermodal capabilities and inland container distribution • Enable Iraqi Republic Railways to provide domestic and international passenger and freight capabilities • Reform civil service at Ministry of Transportation

#### **DRAFT WORKING PAPERS**

# Iraqi Security Forces Personnel & Training Summary

		On Duty			1		Tatal Oa	
	Required	Untrained	TIP Trained	Academy Trained	Total On Duty	In Academy Training	In TIP Training	Total On Duty & In Training
Iraqi Police Service	75,000	62,151	14,439	3,426	80,016	1,349	1,851	83,216
Dept of Border Enforcement	25,727	9,570	9,177	0	18,747	279	0	19,026
	Required	On Duty		In -Training		Total		
Iraqi Armed Forces (IAF)	40,000	3,928		2,082		6,010		
Iraqi Civil Defense Corps	40,000	23,123		100		23,223		
	Required	On Duty		In -Training		Total		
Facilities Protection Service (Ministries & MSCs)	55,000	73,992		0		73,992		

Total Required 235,727

Total on Duty and in Training 205,467



# AMMO / Explosives / Weapons Captured (Weekly)

Captured AMMO & Explosives	22 - 28	29 Mar -	05 - 11	12 - 18			
Captured Aivilvio & Explosives	Mar	04 Apr	Apr	Apr			
Assembled IED	56	54	62	76			
RPG rounds, Grenades	1,204	442	425	560			
MANPAD rounds	412	38	1	12			
Mortar, Artillery, Rocket Rounds	2,909	2,691	918	1,597			
Mines	35	63	22	2			
Pounds of Explosives	0	0	0	290			
Anti-Aircraft rounds	410	2,554	334	302			
Captured Weapons							
RPG Launchers	92	49	21	157			
MANPAD Launchers	8	37	4	16			
Small Arms	228	151	173	368			
Crew Served Weapons	8	13	17	5			



# **Stability Contributors - OIF**

#### **Countries with forces in Iraq**

34

**Albania** 

**Australia** 

Azerbaijan

Bulgaria

Czech Rep

Denmark

Dom Rep

**El Salvador** 

**Estonia** 

Georgia

**Honduras** 

Hungary

Italy

Japan

Kazakhstan

Korea

Latvia

TOTAL ~25K

Lithuania

Macedonia

Moldova

Mongolia

**Netherlands** 

**New Zealand** 

Norway

**Philippines** 

**Poland** 

**Portugal** 

Romania

**Singapore** 

Slovakia

**Spain** 

**Thailand** 

**Ukraine** 

UK

Countries considering decision to provide forces for Iraq

5

**TOTAL TBD** 

39 Countries

Potentially Supporting Iraqi Stability and Humanitarian Relief

Data as of 15 Apr

**UNCLASSIFIED** 



### **Governance – National Transition**

2004 2005

08 Mar

**Transitional Administrative Law signed** 

Early-May

Annex to TAL released describing selection process and powers of Interim Government (approximate date)

**End-May** 

**Establishment of Election Commission (approximate date)** 

**End-May** 

Selection of Interim Government (approximate date)

30 Jun

Iraqi Interim Government takes power

Phase I (Interim Government)

31 Jan

Elections for the National Assembly complete: NLT 31 Jan 05 (31 Dec 04 if possible)

Early '05 15 Aug Iraqi Transitional Government takes power

Phase II (Elected Government)

National Assembly completes draft of permanent constitution

**15 Oct** 

Referendum for constitution

15 Dec

**Elections for permanent government completed** 

31 Dec

**Permanent government assumes office** 

22

N/P

**UNCLASSIFIED** 



### Governance (cont)

- On 14 Apr UN Envoy Lakhdar Brahimi outlined his preliminary recommendations for the structure of the interim government and organization of a national dialogue conference
  - Final recommendations and details will be developed following further consultation with the Iraqi people
- The UN Election Assessment Team and the International Foundation for Election Systems (IFES) are currently consulting with Iraqi leaders to determine how to proceed in establishing an electoral system
  - The Iraqi Central Statistics Office is examining the Public Distribution System's database of 25 million Iraqis as a possible basis for voter registration lists
- Recent violence in South Central Iraq has temporarily reduced democracy building programs throughout the region
  - Despite insurgent activities and threats to Iraqi staff, Democracy
     Dialogue Activities continue in the Sunni triangle and elsewhere
- A recent poll of 1,000 lraqi citizens, conducted from 24 Mar 02 Apr indicated poor public understanding of the Transitional Administrative Law

# **Governance - Build Justice**

- The Judicial Review Committee has preliminarily vetted all 860 judges and prosecutors from the former Ba'ath regime, and made several reappointments or new appointments
  - Of the 176 judges and prosecutors removed through the vetting process, 167 have appealed and those appeals are now being considered
- The Central Criminal Court of Iraq (CCCI) has completed 63 investigations of 134 cases referred to it since it was created in Jul 03
  - Before transitioning to sovereignty, the CCCI is expected to handle up to 10 investigations and 5 trials per week
- New criminal defendants' rights include the right to defense counsel at all stages of criminal proceedings
  - Courts in Salah ad Din and Kirkuk report that more than 80% of defendants are represented by counsel at investigative hearings

#### **CPA Objectives: Restore Economically Strategic Transportation Infrastructure**

Enable Iraqi civil aviation to prepare for international commercial aviation and cargo service • Enable Iraqi Port Authority to administer a port of call with intermodal capabilities and inland container distribution • Enable Iraqi Republic Railways to provide domestic and international passenger and freight capabilities • Reform civil service at Ministry of Transportation



# **Economy – Build Financial Management Structures**

- From Jul 2003 to Feb 2004, bank deposits at the two state banks, Rafidain Bank and Rasheed Bank, have grown by 88%
  - The two state banks account for almost 90% of total bank deposits in Iraq
- The Trade Bank of Iraq has issued 130 letters of credit, totaling \$580.9 million, covering imports from 24 countries
- The New Iraq Dinar (NID) has been stable for the past two months at around 1425 NID to the US Dollar
- On 15 Apr, collection of the 5% reconstruction levy commenced at 17 points of entry throughout Iraq

### **CPA Economic Objective: Build Financial Market Structures**

- Modernize the Central Bank
- Commercial Banking System
- Re-establish Baghdad Stock Exchange
- Restructure National Debt



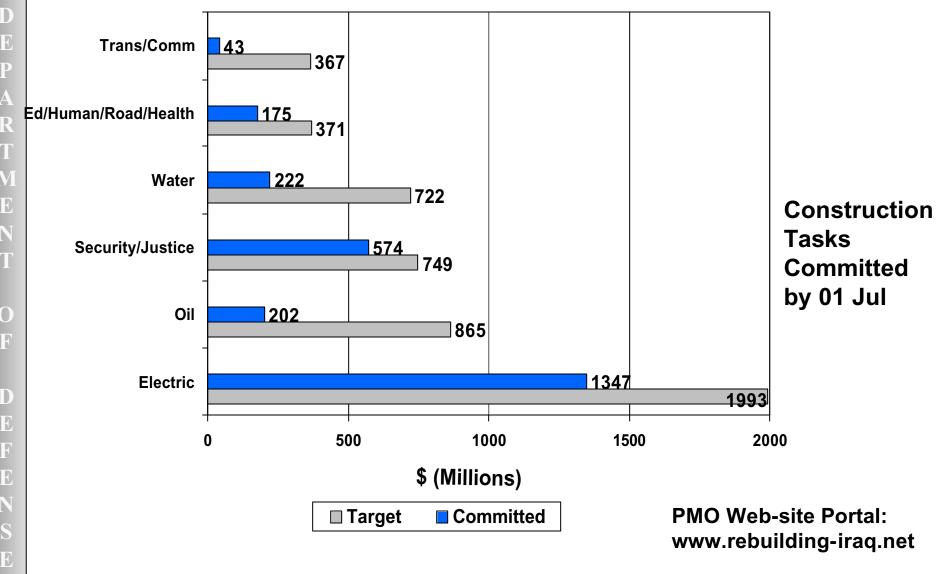
### **Economics – Other Developments**

- Central Bank of Iraq is conducting a survey of international transactions to understand the scope of Iraq's global trade and financial transactions
  - Will help fill gaps in balance of payments and national income templates for the International Monetary Fund (IMF)
- As of 08 Apr DFI balance was \$9.6 billion (payments out of the DFI amounted to \$7.3 billion)
- As of 05 April estimated crude oil export revenue reached \$4.1 billion for 2004
- An initial design for restructuring the Iraq Tax Commission (ITC)
  has been developed to modernize the tax collection system and
  bring it up to international standards
- Combined Joint Task Force 7 (CJTF-7) estimates that the CPA has created nearly 400,000 jobs for Iraqis (46 percent of the CJTF-7 target of 850,000

**CPA Economic Objective: Pursue National Strategy for Human Resources Development** 



# **Program Management Office (PMO)**

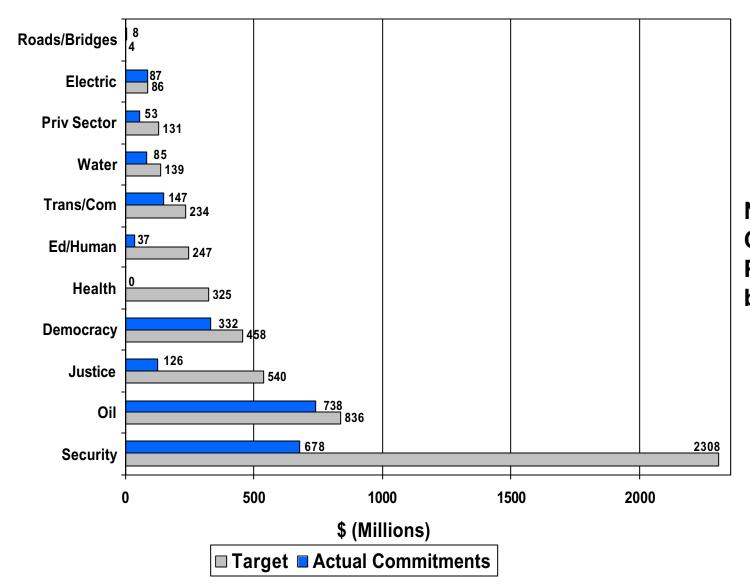


Data as of 15 Apr

**UNCLASSIFIED** 



# Program Management Office (PMO) (cont)



Non-Construction **Procurement** by 01 Jul

Data as of 15 Apr

**UNCLASSIFIED** 

N/P

N/P

# Program Management Office (PMO) (cont)

Sector	2207 Report	Apportioned \$M	Committed \$M	Obligated \$M
Security and Law Enforcement	3,243	2,483	1,221	484
Electricity Sector	5,560	1,708	1,435	1,191
Oil Infrastructure	1,701	1,600	940	455
Justice, Public Safety, and Civil Society (less Democracy)	1,018	526	157	37
Democracy	458	458	332	244
Education, Refugees, Human Rights, Governance	280	203	37	32
Roads, Bridges, and Construction	370	119	152	8
Health Care	793	330	31	0
Transportation and Telecommunications	500	165	189	22
Water Resources and Sanitation	4,332	496	307	41
Private Sector Development	184	70	53	15
<u>TOTAL</u>	18,439	8,158	4,854	2,529
CONSTRUCTION	12,611	3,950	2,563	1,518
NON-CONSTRUCTION	5,370	4,280	1,959	767
DEMOCRACY	458	458	332	244
Total	18,439	8,158	4,854	2,529



- Extensive activities continue in support of political transition and the Transitional Administrative Law (TAL), including:
  - Distribution of booklets and leaflets on the TAL
  - Numerous focus groups, seminars, public forums, and town hall meetings across Iraq
- USAID is implementing or has completed almost 250 separate projects in flashpoint locations of Fallujah, Ramadi, Najaf, Salah ad Din, and the Baghdad neighborhood of Sadr City
  - Activites have ranged from rehabilitating water treatment centers and rebuilding schools, to creating centers for women and youth
  - Najaf has received considerable attention from the CPA including special security for the influx of pilgrims who were unable to visit Shi'ite shrines under Saddam. USAID has assisted the area with the reconstruction of its heavy infrastructure and its health, education, and local governance systems